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Chapter 8 Leadership in Management

Section 8.2 Leadership Styles

Section Summary with Key Terms and Academic Vocabulary

Leadership Styles The three basic styles of leadership are autocratic, democratic, and free-rein. An autocratic leader is one who runs everything and makes all of the decisions. A democratic leader is one who seeks input from his or her employees before making decisions. A free-rein leader sets goals and permits employees to work alone to get their jobs done. Today's leadership trend is toward self-managed teams. Self-managed teams govern themselves. They determine how to produce their business's goods and services using the expertise of individual team members. Many of today's leaders use a combination of leadership styles.

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- **autocratic leadership** A leadership style in which one person runs everything and makes all decisions without consulting others
- **democratic leadership** A leadership style in which managers work with employees to make decisions
- **free-rein leadership** A leadership style that requires the leader to set goals for managers and employees and then leaves them alone to get the job done
- **delegating** Giving managers and employees the power to run things and make decisions.
- **self-managed teams** Work groups that supervise themselves. With these teams, the manager's role is replaced by the team leader's role.

Academic Vocabulary _

incline To lean, tend, or become drawn toward

role A function or part performed, especially in a particular operation or process

approach The taking of preliminary steps toward a particular purpose

theory A hypothesis assumed for the sake of argument or investigation